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Reconciliation of U.S. GAAP to non-GAAP financial measures are provided in financial schedules.

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3K@M <odib h<mbdi<="" kmjado="" th=""><th>FCÈ Á A</th><th>ÆDCËÁA</th><th>ËCÐ Á A</th><th>ÂEGDATŽâÄ</th><th>ÊGDATŽâ</th></odib>	F CÈ Á A	ÆDCËÁA	Ë CÐ Á A	ÂEGDATŽâÄ	ÊGDATŽâ	
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¹ Backlog as of December 31, 2023 was increased by a foreign exchange impact of \$541 million.

ØäTâÚŠAáÚŽZá´ÚUAÛZäá´ÙAaäŠá´ÚáAáÚæÚŸäÚAZÛAÆEĀ€ÉDCÈA ÝWYVZŸĀAŠŸAVŸÞáÚŠâÚAZÛADC€AŽÚÁÞÚŸ´AÛÁZÝA´ÙÚA ´ÙVÁUA aäŠá´ÚÁCA ÒڜڟäÚA VŸÞáÚŠâÚUA âÚaäÚŸ ′VŠYYÅA UäÚA ´ZA ÙVÜÙÚÁA ŽáZIIÚÞ´A ŠÞ´VæV´ÅA VŸA ´ÙÚA LäYŮA ZŮA OÚ&VÞZĀA Í ÂVŠA ÔŠÞŴVÞA ŠŸUA Í ÛÁVÞŠĀA UÁVæÚŸA VŸA ŽŠÁ A TÅA ŠÞÞÚYÚÁŠ´ÚUA ÞZŸæÚÁÂVZŸA ZŮA ÂÚæÚÁŠYA ŽÁZIIÚÞ´ÂA VŸA TŠÞXYZÜCA ÕÙÚA VŸÞÁÚŠâÚUA ŠÞ´VæV'ÅA à ŠâA YŠÁÜÚYÅA ZŴÂÚ TĀA ÂÚŠÂZŸŠYA ÛŠÞŹAÁA ÙŠ´A VÝŽŠÞ´ÚUA æÚÂÂÚYA Ä ŴYA ŠVZŸCA ØÚÁæVÞÚÂA ÁÚæÚŸäÚAÝ ZUÚ ĴYÅAVŸÞÁÚŠÂÚUAŮÁZÝA ĎÚAZÁAAÄŠÁ ſÚÁAUÄÚA ŹÁAÁ ÁÚŸÜ ſÙAVŸAŠÂÂÚ ſAÝŠVŸ´ÚŸŠŸÞÚAŠŸUAÁÚ ÝZ´ÚYÅA ZŽÚÁŠŢÚUA æÚÙVÞYÚA ÂÒÓQÄA ÂÚÁæVÞÚÂA VŸA ŒZÁÀŠÅA ŠŸUA ĆÚÁA LÄÝA OÚ&VÞZCA ØÚÁæVÞÚÂA ÁÚæÚŸÄÚA à ŠâA YÚÂÂA VÝŽŠÞ´ÚUAVŸA`ÙÚAAÄŠÁ ſÚÁATÂA´ÁŽVÞŠYAZŴÂÛVZÁÚAÂÚŠAZÝŠWVŠĀĀĀŽŠÁ ſÞÞŸŠÁYÅAVŸA´ÙÚAŒZÁ`ÙAØÚŠC

ØäTâÚŠAáÚŽZá′ÚUA ŠŸAZŽÚአŶŸÜAŽáZŮV′AZŮAÆEËÈC€A Ý WWZŸCAÓŽÚአŶŸÜAŽáZŮV′A UÚÞWŸÚUA âÚaäÚŸ VŠYYÅA UäÚA ´ZA YZà ÚáAæÚââÚYBTŠâÚUAŠÞ′VæV′åAŠŸUA ´ÙÚA Ý V&AZŮAŽáZWÚÞ′âAÚ&ÚÞä´ÚUAŮáZÝATŠÞXYZÜAVŸA 'ÙÚAŽÚáVZUCAÓŽÚኴVŸÜA ŽáZŮV′AÝŠáÜVŸAUÚÞáÚŠâÚUAEGDATŠâVâAŽZVŸ´âA´ZAFCÈAŽÚáÞÚŸ´C

ØäTâÚŠAáÚŽZá ÚUAŠUNBA ÚUAJÎMÕÌ ÍAZÛAÆÉÉÈCÈA ÝVYVZŸĀAŠAUÚÞÁÚŠâÚAZÛAEÉCÈAŽÚÁÞÚŸ A à ÙÚŸAÞZÝŽŠÁÚUA ZA ÚÚÁ ÚVÁUABAŠÁ ÚÁCAÕÙÚAÛŠÞ ZÁÁAVÝŽŠÞ VŸÜAZŽÚÁŠ VŸÜAŽÁZÛV AŠVÂZAUÁZæÚA ÛÚAAÚABÚ A ÖVÝAŠVAUÚÞÁÚŠÂÚAVŸAŠUNBA ÚUA JÎMÕÌÍCAÍUNBA ÚUAJÎMÕÌÍANÝŠÁUVÝAUÚÞÁÚŠÂÚUVÁDDATŠÂVÂAŽZVÝ ÁA ZAEÊCEAŽÚÁÞÚÝ C

² Backlog does not capture all revenue potential for Subsea Services.

³ Backlog as of December 31, 2023 does not include total Company non-consolidated backlog of \$272 million.

ØäTâÚŠAVŸTZäŸUAZáUÚáâA à ÚáÚAÆEĀÉ€DA Ý WYVZŸAÛZáA ´ÙÚA aäŠá´ÚáCA Î ZZXB´ZBTWYAVŸA ´ÙÚAŽÚáVZUA à ŠâADC€&CA ÕÙÚA ÛZYYZàVŸÜAŠàŠáUAàŠâAVŸÞYäUÚUAVŸA´ÙÚAŽÚáVZUH

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ØVÜŸŴVÞŠŸ´ÀA ÞZŸ´áŠÞ´A TÅA TŽA ÛZÁA V´ÂA Í ÁÜZÂA ØZÄ Ù À Ú ´A J&´ÚŸÂVZŸA ŽÁZWÚÞ´A VŸA ČÚÁA OŠUA Ì ZÜA ÛVÚVUCA ÕÚÞÙŸVŽKO Ï A À WYAVŶÂ ´ŠYYAŽVŽÚAŠŸUAŠŸAÄ Ý TWYÞŠYĀA ´ÁVŸÜATŠÞXA ČÙÁÚÁÝÚ À A À ÚYYÂA ´ZA ČÚÁA Í ÁÜZÂAŽYŠ ÓZÁÝA VŸA ´ÙÚA L ÄYÛA ZÛA OÚ&VÞZCA PŸUÚÁA ´ÙÚA ÞZŸ´ÁŠÞ´ĀA ÕÚÞÙŸVŽKO Ï A À WYA ŠYÂZA Ý ŠŸÄÛŠÞ´ÄÁÚA ŠŸUA VŸÂ´ŠWA ŽVŽÚVYŸÚAÚŸUA ĆÚÁ Ý VŸŠ VZŸÂC

*A "significant" contract is between \$75 million and \$250 million.

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Reconciliation of U.S. GAAP to non-GAAP financial measures are provided in financial schedules.

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) JMKJM<0@ <1? 30C@M /0@ HN Â'ÙáÚÚAÝZŸ'ÙâAÚŸUÚUĀA Ì ÚÞÚÝTÚáAÊEĀAÉDÉÊÄ

Ï ZáŽZኴÚA Ú&ŽÚŸÂÚA à ŠÂA ÆÊFCÊA ÝWWZŸCA J&ÞYÄUVŸÜA ÞÙŠáÜÚÂA ZÛA ÆËCGA ÝWWZŸĀA ÞZáŽZኴÚA Ú&ŽÚŸÂÚA à ŠÂA ÆÊÊCËAÝWWZŸC

KZáÚVÜŸA Ú&ÞÙŠŸÜÚA YZââA àŠâA ÆÉÐCËA ÝVYVZŸĀA 'ÙÚA ÝŠNZÁV' ÅA ZÛA àÙVÞÙA àŠâA áÚYŠ'ÚUA 'ZA 'ÙÚA ÂVÜŸVŮVÞŠŸ'A UÚæŠYäŠ'VZŸAZÛA'ÙÚA Í ÁÜÚŸ VŸÚAŽÚÂZC

ŒÚ ʿAVŸ ´ÚÁÚ ʿAÚ&ŽÚŸÂÚA À ŠÂAÆEÊA Ý WWZŸCAÒÚÂÄY ´ÂAVŸA ´ÙÚAŽÚÁVZUATÚŸÚŮV ´ÚUAŮÁZ Ý AVŸÞÁÚŠÂÚUAVŸ ´ÚÁÚ ´AVŸÞZ Ý ÚĀA UÁVæÚŸAVŸAŽŠÁ ʿATÅAÂ ´ÁZŸÜAÞŠÂÙAÜÚŸÚÁŠ VZŸC

ÕÙÚAŽáZæVÂVZŸAÛZÁAVŸÞZÝÚA´Š&ÚÂA à ŠÂAÆÈËCÈAÝWWZŸC

ÕZ´ŠYAUÚŽáÚÞVŠ´VZŸAŠŸUAŠÝZá´V^Š´VZŸA à ŠâAÆGËCÈAÝVYVZŸC

Ï ŠâÙA ŽáZæVUÚUA TªA ZŽÚÁŠ VŸÜA ŠÞ VæV VÚÂA À ŠÂA Æ€DECEA Ý WWZŸCA Ï ŠŽV ŠVA Ú&ŽÚŸUV ŒÁÚÂA À ÚÁÚA Æ€ECÈA Ý WWZŸCA KÁÚÚAÞŠÂÙAÛYZÀA À ŠÂAÆÐÉGCÐAÝ WWZŸAÂJ&ÙVTV ÆEÄC

Ï ŠâÙA ŠŸUA ÞŠâÙA ÚaäVæŠYÚŸ´âA VŸÞÁÚŠâÚUA ÆÉÐDCFA ÝWWZŸA âÚaäÚŸ´VŠYYÅA ´ZA ÆGÈEC€A ÝWWZŸCA LÁZââA UÚT´A UÚÞWŸÚUA ÆÉ€ÊCÈA ÝWWZŸA âÚaäÚŸ´VŠYYÅA ´ZA ÆEĀDЀCÊA ÝWWZŸĀA ŽÁVÝŠÁWÅA UäÚA ´ZA ´ÙÚA ÝŠ´äÁV´ÅA ZŮA ´ÙÚA ÉDEÊA ÔÁV抴ÚAÔYŠÞÚÝÚŸ´AŒZ´ÚÂCAŒÚ´AUÚT´AUÚÞWŸÚUAÆÈÊËCÊAÝWWZŸA´ZAÆEEÈCÐAÝWWZŸAÂJ&ÙVTV´AEDĀC

Ì aáIYŸÜA´ÙÚAaaŠá´ÚáĀA´ÙÚA Ï ZÝŽŠŸåAáÚŽäáÞÙŠâÚUAÉC€AÝWWZŸAZÛAV´âAZáUVŸŠáåAâÙŠáÚâAÛZáA´Z´ŠYAÞZŸâVUÚáŠ`VZŸA
ZÛAÆÈÈAÝWWZŸCARÙÚŸAVŸÞYÄUVŸÜA´ÙÚAUVæVUÚŸUAŽŠåÝÚŸ´AZŮAÆÉEC€AÝWWZŸĀA´Z´ŠYAâÙŠáÚÙZYUÚáAUVâ´áVTä´VZŸâAVŸA
´ÙÚA aaŠá´ÚáA àÚáÚAÆ€ĐC€AÝWWZŸCAKZáA´ÙÚA´àÚYæÚAÝZŸ´ÙâAÚŸUÚUAÌÚÞÚÝTÚáAÊEĀAÉDÉĒĀA´ÙÚAÏZÝŽŠŸå*âA
´Z´ŠYAâÙŠáÚÙZYUÚáAUVâ´áVTä´VZŸâAàÚáÚAÆÉËFCÐAÝWWZŸC

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MŸAŒZæÚÝTÚÁÁA´ÙÚA Ï ZÝŽŠŸÅAŠŸŸZäŸÞÚUAŠŸAŠÜÁÚÚÝÚŸ´A´ZAÂÚYYA´ÙÚAOÚŠÂÄÁÚÝÚŸ´AØZYÄ´VZŸÂATÄÂVŸÚÂÂA´ZA ÓŸÚAJaäV´ÅAÔŠÁ´ŸÚÁÂAÛZÁAÆÉDÈAÝVYVZŸAVŸAÞŠÂÙCAÕÙÚA Ï ZÝŽŠŸÅAŸZÀAÚ&ŽÚÞ´ÂA´ZAÞZŸÞYÄUÚA´ÚÚA´ÁŠŸÂŠÞ´VZŸA TÅA´ÙÚAÚŸUAZŮA´ÙÚÁŮXÁ´AÄÄŠÁ´ÚÁÁAÂÄTWÚÞ´A´ZAÞÄ´ZÝŠÁÅAŠUWÄ´ÝÚŸ´ÂAŠŸUAÞYZÂVŸÜAÞZŶUV´VZŸÂC

Í âA ŽŠá´A ZÛA ´ÙÚA ØäÁÛŠÞÚA ÕÚÞÙŸZYZÜVÚÂA ÂÚÜÝÚŸ´ĀA ´ÙÚA OÚŠâäÁÚÝÚŸ´A ØZYÄ ŊZŸÂA TÄÂVŸÚÂÂA ÚŸÞZÝŽŠÂÂÚÂA ŢÚÁÝVŸŠYA ÝŠŸŠÜÚÝÚŸ´A ÂZYÄ ŊZŸÂAŠŸUA ÝÚŢÚÁVŸÜA ŽÁZUÄÞ´ÂA ŠŸUA ÂÅA ŠŸUA VŸÞYÄUÚÂA ÚŸÜVŸÚÚÁVŸÜA ŠŸUA ÝŠŸÄŮŠÞ´ÄÁVŸÜAYZÞŠŊZŸÂAVŸAŒZÁŢÙA Í ÝÚÁVÞŠAŠŸUA JÄÁZŽÚC

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ÕÙÚA Ï ZÝŽŠŸå*âAÛäYYBåÚŠáAÜäYUŠŸÞÚAÛZáAÉDÉËAÞŠŸATÚAÛZäŸUAYŸA´ÙÚA´ŠTYÚATÚYZàCA

LäVUŠŸÞÚA ÚZÁA ØÄÁÚŠÞÚA ÕÚÞÙŸZYZÜVÚÂA VŸÞYÄUÚÂA ŠŸ´VÞVŽŠ´ÚUA ÚVŸŠŸÞVŠYA ÁÚÂÄY´ÂA ÚZÁA ´ÙÚA OÚŠÂÄÁÚÝÚŸ´A ØZYÄ VZŸÂATÄÄVŸÚÂÂAÚZÁA´ÙÚA´ÛÁÚÁĄÝZŸ´ÙÂAÚŸUVŸÜAOŠÁÞÙAÊEĀAÉDÉËC

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7P=N@ 7PMA<>@ 8@>CIJGJBD@N ÒÚæÚŸäÚAIŸAŠAÁŠŸÜÚAZŮAÆ€CÉABA€CÐATWYZŸ ÒÚæÚŸäÚAIŸAŠAÁŠŸÜÚAZŮAÆECÉABAECÊÈATWYZŸ ÍU∥äâ′ÚUAJÎMÕÌÍAÝŠÁÜVŸAVŸAŠAÁŠŸÜÚAZŮAEÈCÈABAEÐCÈÁ ÍU∥äâ′ÚUAJÎMÕÌÍAÝŠÁÜVŸAVŸAŠAÁŠŸÜÚAZŮAEÊABAEÈÁ

8@>CIDK, 1)

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(includes depreciation and amortization of ~\$3 million; excludes charges and credits)

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(includes payment for legal settlement of ~\$170 million)

8@G@>JIA@M@I>@

ÕÙÚA Ï ZÝŽŠŸÅA À WYAÙZ 'AŠA 'ÚYÚÞZŸŮÚÁÚŸÞÚAZŸAÕÙÄÁÂKÚTÁÄŠÁÅAKÚTÁÄŠÁÅAÉÉĀAÉDÉËA 'ZAUVÂÞÄÂÂA 'ÙÚAÛZÄÁ 'ÙAAÄŠÁ 'ÚÁA ÉDÉÊA ŴŸŠŸÞVŠYA ÁÚÂÄY'ÂCA ÕÙÚA ÞŠWA À WYA TÚÜVŸA Š'A EHÊDA ŽCÝCA ÑZŸUZŸA 'VÝÚA ÂFHÊDA ŠCÝCA ŒÚÀA SZÁXA 'VÝÚĀCA RÚTÞŠÂ 'AŠÞÞÚÂÂAŠŸUAŠŸAŠÞÞZÝŽŠŸÅVŸÜAŽÁÚÂÚŸ'Š VZŸAÞŠŸATÚAÛZÄŸUAŠ´A<u>À À ÀCÕÚÞÙŸVŽKO Ï CÞZÝ</u>C

Í ŸAŠáÞÙVæÚUAŠäUVZAáÚŽYŠÅA À WYATÚAŠæŠWŠTYÚAŠŮ ÚÁA ÛÚAÚæÚŸ AŠ A ÛÚAAŠ Ý ÚA À ÚTÂV ÚAŠUUÁÚÂâCAWŸA ÛÚAÚæÚŸ AZÛA ŠAUVÂáÄŽ VZŸAZÛAÂÚÁæVÞÚAZÁA ÚÞÙŸVÞŠYAUVÛÙVÞÄY ÁAUÄÁVŸÜA ÛÚAÞŠYĀAVŸÛZÁ Ý Š VZŸA À WYATÚAŽZ ÚUAZŸAZÄÁA À ÚTÂV ÚC TechnipFMC is a leading technology provider to the traditional and new energy industries; delivering fully integrated projects, products, and services.

With our proprietary technologies and comprehensive solutions, we are transforming our clients' project economics, helping them unlock new possibilities to develop energy resources while reducing carbon intensity and supporting their energy transition ambitions.

maritime employees and assets; any delays and cost overruns of new capital asset construction projects for vessels and manufacturing facilities; potential liabilities inherent in the industries in which we operate or have operated; our failure to comply with existing and future laws and regulations, including those related to environmental protection, climate change, health and safety, labor and employment, import/export controls, currency exchange, bribery and corruption, taxation, privacy, data protection and data security; the additional restrictions on dividend payouts or share repurchases as an English public limited company; uninsured claims and litigation against us; tax laws, treaties and regulations and any unfavorable findings by relevant tax authorities; potential departure of our key managers and employees; adverse seasonal weather, and other climatic conditions and unfavorable currency exchange rates; risk in connection with our defined benefit pension plan commitments; our inability to obtain sufficient bonding capacity for certain contracts, as well as those set forth in Part I, Item 1A, "Risk Factors" of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 and our other reports subsequently filed with the Securities and Exchange Commission.

We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

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OŠ: ´AØÚVŸâÙÚVÝÚá ØÚŸVZÁAQVÞÚAÔÁÚÁVUÚŸ ÁANŸæÚÂ ´ZÁA ÒÚYŠ VZŸÂAŠŸUA Ï ZÁŽZÁŠ ÚA Ì ÚæÚVZŽÝÚŸ´ ŌÚYHAÅEAÉFEAÉÐDAÊÐÐÈ JÝŠVHAOŠ ´´AØÚVŸÂÙÚVÝÚÁ

NŠÝÚÂA Ì Šælâ Ì VáÚÞ ZÁÁANÝæÚÂ ZÁAÒÚYŠ VZŸÂ ÕÚYHAÅEAÉFEAÉÐDAÊÐÐÈ JÝŠVYHANŠÝÚÂA Ì ŠæVÂA

1@?D< M@G<ODJIN

Ï Š ŲÚAÕäYÚÅ Ì ŲÁÚÞ ZÁÁAÔÄTWÞAÒÚYŠ VZŸÂ ÕÚYHAÅEAÉFEAÈGEAÈËDÈ J Ý ŠWHA <u>Ï Š VÚAÕäYÚÅ</u>

Ì ŠæVUAR WWÂ ØÚŸVZÁAOŠŸŠÜÚÁÁAÔäTWÞAÒÚYŠŶZŸÂ ŌÚYHAÅËËA€FËEAËGÉGFF JÝŠWHAÌŠæVUAR WWÂ $\frac{?\,3\,1\,6:7{<}4\,9\,1\,{<}8\,1\,\,/:2\,1\,;:>;\,872\,/\,?\,3\,2\,{>}@\,0{>}727\,/\,=73{>}}{1\,;:2\,3:{>}3\,2\,1\,;:>;\,872\,/\,?\,3\,2\,{>}?\,/\,?\,3\,9\,3:?>;\,4\,7:1\,;\,9\,3}{!7N\ \text{MKLKONR# GUEGPS PGQ RJCQG FCSC# TNCTFKSGF"}}$

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 $^{\#, \$ \}quad \textbf{BZLMZ JIKSTWO } (\texttt{KITK} \texttt{JI} \texttt{ML I} \texttt{IPM M[\QUI \ML [ITM[^IT] M WN] V NQTTML \& KWV NQZUML K] [\WUMZ WZLMZ[I \PM ZMXWZ \QVO LI \M(\WV NQZUML K)] (\WUMZ WZLMZ [I \PM ZMXWZ \QVO LI \M(\WV NQZUML K)] (\WUMZ WZLMZ [I \PM ZMXWZ \QVO LI \M(\WV NQZUML K)] (\WUMZ WZLMZ [I \PM ZMXWZ \QVO LI \M(\WV NQZUML K)] (\WUMZ WZLMZ [I \PM ZMXWZ \QVO LI \M(\WV NQZUML K)] (\WUMZ WZLMZ [I \PM ZMXWZ \QVO LI \M(\WV NQZUML K)] (\WUMZ WZLMZ [I \WUMZ WZLMZ]])))))))$

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